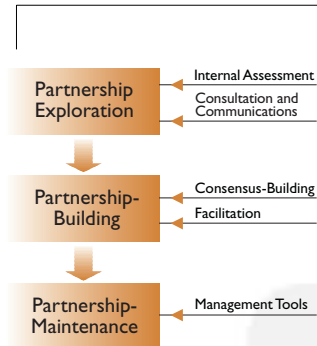


Partnerships for Managing Social Issues in the Oil, Gas and Mining Industries





Natural Resources Cluster
Business Partners for Development

Business Partners for Development

Business Partners for Development is a unique collaboration between private corporations, development institutions and civil society organisations.

The Natural Resources Cluster is one of four groupings within the wider BPD family. The group comprises:

- ▶ The World Bank Group
- ▶ The UK Department for International Development
- ▶ Care International

and private corporations:

- ▶ Anglo American
- ▶ CESC/RPG
- ▶ Norsk Hydro
- ▶ Placer Dome
- ▶ Rio Tinto
- ▶ Royal Dutch/Shell
- ▶ WMC Resources

Working at the field level with different oil and mining operations around the world, the group has compiled detailed case examples of good practice in a new paradigm of social development. This innovative approach involves the formation of three-way (tri-sectoral) **partnerships** between corporate operations, government authorities and civil society organisations.

Partnering

The BPD approach to 'partnering' exploits synergies between companies, government and civil society.

Above all it values the complementarity of resources and competencies that each party can bring to the development of society.

The message of BPD is that by pooling resources across society, each participating organisation can better meet their own social obligations, reduce investment risks and contribute to sustainable development.

About this Folder

This folder provides a series of **Briefing Notes**. The first two notes (Nos. 1 and 2) give an overview of the concept and process of tri-sector **partnering**, respectively. The remainder focus on how a tri-sector partnership model can be used to resolve a range of social issues currently challenging the extractive industries (see Contents).

For **further information or advice** contact the name on the inserted card. Each participating organisation in BPD has resource staff who can assist operational units develop tri-sector partnerships.

Contents

1. **overview** of tri-sector partnerships
2. the **partnering process**
3. maintaining community relations during periods of **investment uncertainty**
4. contributing to **community development**
5. environmental impact assessment (EIA) as a tool to secure the **social licence to operate**
6. preventing and resolving **disputes** with communities and NGOs
7. managing retrenchment and contributing to **local business**
8. contributing to long-term **regional development**
9. managing the **closure** of projects



The BPD Website – www.bpd-naturalresources.org

The BPD web-site hosts a variety of guidelines and case-study material to help “get started” with a process of partnering.



Materials available:

- Evidence of the **business case** for a tri-sector partnership model of social management
- Evidence of the **impact on poverty** and sustainable development of tri-sector partnerships
- **Case-studies** from around the world
- **Tools and training modules** to assist in the exploration, building and maintenance of partnership arrangements
- Examples of the different types of **deliverables** in the partnering process: Terms of Reference, Partnering Agreements, progress reports etc.





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